





It is a pleasure and an honor for me to welcome all of you to this CIOR, CIOMR Summer Congress 2016 which takes place at the Capital of the Kingdom of Spain.

I would like to thank CIOR and CIOMR for endorse us the organization of this Summer Congress 2016. I would also like to express our gratitude to the Ministry of Defense and General Staff for their support and dedication that makes possible this event.

Thanks also to each person involved in the organization, with special mention to FORE organizing committee and volunteer personnel.

We prepared a Congress program designed to be a framework for a variety of opportunities to exchange experience and views on the changing role of reserves.

Recent terrorist attacks at homeland, focused the importance of Reserves keeping safe our population; not only being deployed in missions. Despite that, there is a lot of work to do in some countries to develop a fully operational reserve.

During the Symposium, you will have opportunity to learn and debate about one of the "trending topics" in NATO Defense: Resilience. Also to always important issue for Reserves: support of private industry and relationship with employers.

All the CIOR & CIOMR family, which includes Young Reserve Officers and Military Competitors, will be near the Congress and everybody will be involved in the main events.

I invite all of you to have a fruitful and pleasant Congress.

Juan ROS Lt SP AR CIOR VP SPAIN